

Curriculum Vitae

August 2026

Professor Ofer Zwikael

Research School of Management
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Education

- 1999 - 2003** PhD, The Leon Recanati Graduate School of Business Administration, Tel Aviv University, Israel.
- 1994 - 1998** MBA, Business Administration, The Leon Recanati Graduate School of Business Administration, Tel Aviv University, Israel.
- 1989 - 1993** B.Sc., Industrial Engineering, Faculty of Industrial Engineering, Ben Gurion University, Israel.

Recent Academic Employment

- 2019 – today** **Professor**
Research School of Management, College of Business and Economics, Australian National University (ANU), Canberra, Australia, including the following leadership role:
2019-2022 Head of School, Research School of Management
- 2008 – 2019** **Associate Professor**
Research School of Management, College of Business and Economics, Australian National University (ANU), Canberra, Australia, including the following leadership roles:
2014–2016 Associate Dean (HDR), ANU College of Business and Economics
2009–2012 Deputy Head of School, Research School of Management
- 2006 – 2008** **Senior Lecturer**
Victoria Management School, Victoria University of Wellington (VUW), Wellington, New Zealand.

Research Excellence Awards

- **Best paper award** (2026). Dynamics of planned and unplanned project outcomes: An adaptive socio-spatial system perspective. *International Research Network on Organizing by Projects (IRNOP) conference*, Delft, The Netherlands.
- **A top 2% scientist worldwide** (Stanford University, 2019-2024 single years and [career](#)).
- **Project Management Institute's (PMI) [David I. Cleland Project Management Literature Award](#)** (2020), awarded for the book entitled "*Project Management: A Benefit Realisation Approach*" published by Springer-Verlag (Co-authored with John Smyrk).
- **Best paper award** (2018), "Enhancing organizational performance through strategic project selection" the SIBR Conference on Interdisciplinary Business & Economics Research, Bangkok, Thailand.
- **[IPMA Research Award Winner](#)** (2016), [awarded](#) by the International Project Management Association.
- **[Project of the Year](#)** (2016), awarded by the Australian Institute of Project Management, ACT Chapter.
- **[Project Management Research Award](#)** (2016), awarded by the Australian Institute of Project Management, ACT Chapter.
- **[Emerald Citations of Excellence Award](#)** (2015), awarded by Emerald at the *Academy of Management Annual Meeting* in Vancouver, Canada based on citations and novelty of a 2012 paper published in the *British Journal of Management*.
- **The Thomson South-Western Award** (2015) for outstanding research-based paper on management consulting was awarded at the *Academy of Management Annual Meeting* in Vancouver, Canada.
- **Best paper award** (2013), Public Management and Governance track at the *27th Annual British Academy of Management Conference*, Liverpool, UK.
- **Best paper award** (2012), *the SIBR Conference on Interdisciplinary Business & Economics Research*, Bangkok, Thailand.
- **[Outstanding Research Contribution](#)** (2008), awarded by the International Project Management Association.

Teaching and Learning Excellence Awards

- **ANU HDR Supervisor of the Month**, [awarded](#) by the ANU (2025).
- **Commendation for outstanding contribution to student learning**, awarded by the ANU Vice Chancellor (2014).
- **Program that enhances learning award**, awarded by the ANU College of Business and Economics (2013).
- **Student award for top supervisors**, awarded by the ANU's Dean of Students (2010).
- **Best lecturer award**, awarded by the Holon Institute of Technology's President, Israel (2003).

Publications in Refereed Journals

- **Zwikaël, O.**, Volden, G. H., Andersen, B., Konstantinou, E., Huemann, M., & Pinto, J. (2026). The living business case as an enabler of dynamic project governance. *International Journal of Project Management*, 44(6), 102901. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Zarghami, A. (2026). The classification of projects: Implications for project theories. *IEEE Transactions on Engineering Management*, 73, 2849 – 2860. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Volden, G. H., Andersen, B., Konstantinou, E., & Pinto, J. (2026). Call for papers: Recapturing the project business case. *International Journal of Project Management*, 44(2), 102825. **[ABDC ranking: A*]**.
- Aubry, M., Floricel, S., Gilchrist, A., Kirkham, R. J., Samset, K., Wee, B. V., Holst Volden, G., Williams, T., & **Zwikaël, O.** (2025). Paradoxes and trade-offs in the front-end process of large public projects. *Production Planning & Control*, 36(15), 2091–2108. **[ABDC ranking: A]**.
- Zheng, Z., **Zwikaël, O.** (2025). From outputs to outcomes: Meeting a threshold of short-term project management success as a necessary condition for achieving long-term impact. *International Journal of Project Management*, 43(8), 102789. **[ABDC ranking: A*]**.
- Mirzaei, M., Mabin, V., **Zwikaël, O.** (2025). Customising hybrid project management methodologies. *Production Planning & Control*, 36(9), 1188-1205. **[ABDC ranking: A]**.
- Zarghami, A., **Zwikaël, O.** (2025). Building project resilience: A critical systems practice approach. *Systems Research and Behavioral Science*, 42(3), 916–929. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Gilchrist, A. (2025). A structured process for the fuzzy front-end of complex projects. *Production Planning & Control*, 36(7), 863–872. **[ABDC ranking: A]**.

- Stingl, V., Gilchrist, A., Lawani, A., Flin, R., **Zwikaël, O.** (2025). Call for papers project cognition as the foundation of project behaviour. *International Journal of Project Management*, 43(2), 102691. **[ABDC ranking: A*]**.
- Stingl, V., Gilchrist, A., Lawani, A., Flin, R., **Zwikaël, O.** (2025). Thinking is for doing: Project cognition as the foundation of project behaviour. *International Journal of Project Management*, 43(1), 102678. **[ABDC ranking: A*]**.
- Zarghami, A., **Zwikaël, O.** (2024). Buffer allocation in construction projects: A disruption mitigation approach. *Engineering, Construction and Architectural Management*, 31(10), 3946-3972. **[ABDC ranking: A]**.
- Ika, L., Meredith, J., **Zwikaël, O.** (2024). Project governance: The impact of environmental changes on governance adaptations in large-scale projects. *International Journal of Managing Projects in Business*, 17(4–5), 829–854.
- Gregor, S., **Zwikaël, O.** (2024). Design science research and the co-creation of project management knowledge. *International Journal of Project Management*, 42(3), 102584. **[ABDC ranking: A*]**.
- **Zwikaël, O.** (2024). Benefits classification to enhance project value creation. *International Journal of Project Management*, 42(2), 102574. **[ABDC ranking: A*]**.
- Ning, Y., **Zwikaël, O.** (2024). Effective combinations of control strategies in inter-organizational projects. *IEEE Transactions on Engineering Management*, 71, 3062 - 3075. **[ABDC ranking: A]**.
- Asadabadi, M.R., **Zwikaël, O.** (2024). Unrealistic project goals: Detection and modification. *Journal of Construction Engineering and Management*, 150(3), 04023166. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Huemann, M. (2023). Project benefits management: Making an impact on organizations and society through projects and programs. *International Journal of Project Management*, 41(8), 102538. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Salmona, M., Meredith, J., Zarghami, S.A. (2023). Enhancing project stakeholder communication under insufficient knowledge of project management concepts. *Engineering, Construction and Architectural Management*, 30(10), 5007–5029. **[ABDC ranking: A]**.
- Asadabadi, M.R., Saberi, M., Sadghiani, N.S., **Zwikaël, O.**, Cheng, E. (2023). Enhancing the analysis of online product reviews to support product improvement: Integrating text mining with quality function deployment. *Journal of Enterprise Information Management*, 36(1), 275-302. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Gilchrist, A. (2023). Planning to fail: When is project planning counter productive? *IEEE Transactions on Engineering Management*, 70(1), 220-231. **[ABDC ranking: A]**.

- Zarghami, A., **Zwikaël, O.** (2022). Measuring project resilience – Learning from the past to enhance decision making in the face of disruption. *Decision Support Systems*, 160, 113831. **[ABDC ranking: A*]**.
- Sadeh, A., **Zwikaël, O.**, Meredith, J. (2022). Organizational support as an effective risk mitigation approach. *International Journal of Managing Projects in Business*, 15(7), 1123-1143.
- **Zwikaël, O.**, Meredith, J. (2022). How can comprehensive goal setting enhance project investment decisions? *IEEE Transactions on Engineering Management*, 69(6), 2781-2790. **[ABDC ranking: A]**.
- Pinto, J.K, Davis, K., Ika, L.A, Jugdev, K., **Zwikaël, O.** (2022). Coming to terms with project success: current perspectives and future challenges. *International Journal of Project Management*, 40(7), 831-834. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Pathak, R.D., Ling, F., Titov, S., Husain, Z., Yang, L., Sharma, B., Tay, C.Y., Samson, D. (2022). Variation in project management practices across borders. *Production Planning & Control*, 33(13), 1270-1282. **[ABDC ranking: A]**.
- Feris, M., Goffin, K., **Zwikaël, O.**, Fan, D. (2021). Enhancing software development through project-based learning and the quality of planning. *R&D Management*, 51(5), 447-467. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Meredith, J. (2021). Evaluating the success of a project and the performance of its leaders. *IEEE Transactions on Engineering Management*, 68(6), 1745-1757. **[ABDC ranking: A]**.
- Zubac, A., Dasborough, M., Hughes, K., Jiang, Z., Kirkpatrick, S., Martinsons, M., Tucker, D., **Zwikaël, O.** (2021). The strategy and change interface: Understanding "Enabling" processes and cognitions. *Management Decision*, 59(3), 481-505. **[ABDC ranking: B]**.
- Pesämaa, O., **Zwikaël, O.**, Hair, J. F., Huemann, M. (2021). Publishing quantitative papers with rigor and transparency. *International Journal of Project Management*, 39(3), 217-222. **[ABDC ranking: A*]**.
- Asadabadi, M. R., **Zwikaël, O.** (2021). Integrating risk into estimations of project activities' time and cost: A stratified approach. *European Journal of Operational Research*, 291(2), 482-490. **[ABDC ranking: A*]**.
- Asadabadi, M., Saberi, Chang, E., **Zwikaël, O.** (2020). Ambiguous requirements: A semi-automated approach to identify and clarify ambiguity in large-scale projects. *Computers & Industrial Engineering*, 149, 106828. **[ABDC ranking: A]**.
- Asadabadi, M. R., **Zwikaël, O.** (2020). The ambiguous proposal evaluation problem. *Decision Support Systems*, 136, 113359. **[ABDC ranking: A*]**.

- **Zwikaël, O.** (2020). When doesn't formal planning enhance the performance of government projects? *Public Administration Quarterly*, 44(3), 331-362. **[ABDC ranking: A]**.
- Asadabadi, M. R., Chang, E., **Zwikaël, O.**, Saberi, M., Sharpea, K. (2020). Hidden fuzzy information: Requirement specification and measurement of project provider performance using the best worst method. *Fuzzy Sets and Systems*, 383, 127-145. **[ARC ranking: A]**.
- Meredith, J., **Zwikaël, O.** (2020). Achieving strategic benefits from project investments: Appoint a project owner. *Business Horizons*, 63(1), 61-71. **[ABDC ranking: B]**.
- **Zwikaël, O.**, Meredith, J. (2019). The role of organizational climate in setting project goals. *International Journal of Operations and Production Management*, 39(12), 1281-1294. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Meredith, J., Smyrk, J. (2019). The responsibilities of the project owner in benefits realization. *International Journal of Operations & Production Management*, 39(4), 503-524. **[ABDC ranking: A]**.
- Meredith, J., **Zwikaël, O.** (2019). When is a project successful? *IEEE Engineering Management Review*, 47(3), 127-134.
- **Zwikaël, O.**, Meredith, J. (2019). Effective organizational support practices for setting target benefits in the project front end. *International Journal of Project Management*, 37(7), 930-939. **[ABDC ranking: A*]**.
- Chih, Y., **Zwikaël, O.**, Restubog, S.L. (2019). Enhancing value co-creation in professional service projects: the roles of professionals, clients and their effective interactions. *International Journal of Project Management*, 37(5), 599-615. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Meredith, J. (2018). Who's who in the project zoo? The ten core project roles. *International Journal of Operations & Production Management*, 38(2), 474-492. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Chih, Y., Meredith, J. (2018). Project benefit management: Setting effective target benefits. *International Journal of Project Management*, 36(4), 650–658. **[ABDC ranking: A*]**.
- Ul Musawir, A., Serra, C. E. M., **Zwikaël, O.**, Ali, I. (2017). Project governance, benefit management, and project success: Towards a framework for supporting organizational strategy implementation. *International Journal of Project Management*, 35(8), 1658-1672. **[ABDC ranking: A*]**.
- Feris, M., **Zwikaël, O.**, Gregor, S. (2017). QPLAN: Decision support for evaluating planning quality in software development projects. *Decision Support Systems*, 96, 92–102. **[ABDC ranking: A*]**.

- **Zwikael, O.** (2016). Editorial - International Journal of Project Management special issue on “project benefit management”. *International Journal of Project Management*, 34(4), 734-735. **[ABDC ranking: A*]**.
- Patanakul, P., Kwak, Y., **Zwikael, O.**, Liu, M. (2016). What impacts the performance of large-scale government projects? *International Journal of Project Management*, 34(3), 452–466. **[ABDC ranking: A*]**.
- **Zwikael, O.**, Smyrk, J. (2015). Project governance: Balancing control and trust in dealing with risk. *International Journal of Project Management*, 33(4), 852-862. **[ABDC ranking: A*]**.
- **Zwikael, O.**, Shtub, A., Chih, Y. (2015). Simulation-based training for project management education: mind the gap, as one size does not fit all. *Journal of Management in Engineering*, 31(2), 040140351-11. **[ARC ranking: A*]**.
- Chih, Y., **Zwikael, O.** (2015). Project benefit management: A conceptual framework of target benefit formulation. *International Journal of Project Management*, 33(1), 352-362. **[ABDC ranking: A*]**.
- **Zwikael, O.**, Pathak, R. D., Singh, G., Ahmed, S. (2014). The moderating effect of risk on the relationship between planning and success. *International Journal of Project Management*, 32(3), 435-441. **[ABDC ranking: A*]**.
- Unger-Aviram, E., **Zwikael, O.**, Restubog, S. (2013). Revisiting goals, feedback, recognition and performance success: The case of project teams. *Group & Organization Management: An International Journal*, 38(5), 570–600. **[ABDC ranking: A]**. **[Editor's Choice Collection]**.
- Cohen, Y., Sadeh, A., **Zwikael, O.** (2012). Finding the shortest non-delay schedule for a resource-constrained project. *International Journal of Operations Research and Information Systems*, 3(4), 41-58.
- **Zwikael, O.**, Smyrk, J. (2012). A general framework for gauging the performance of initiatives to enhance organizational value. *British Journal of Management*, 23, S6-S22. **[ABDC ranking: A]**. **[Emerald Citations of Excellence Award for 2015]**.
- **Zwikael, O.** (2012). Exclusive project critical success processes: A cultural diversity perspective. *International Journal of Project Organisation and Management*, 4(2), 143-152.
- **Zwikael, O.**, Elias, A., Ahn, M. (2012). Stakeholder collaboration and engagement in virtual projects. *International Journal of Networking and Virtual Organisations*, 10(2), 117-136.
- Cohen, Y., **Zwikael, O.**, Sadeh, A. (2011). Using a sliding-frame approach for scheduling large and complex IT projects. *International Journal of Information Technology Project Management*, 2(4), 1-13.

- **Zwikaël, O.**, Ahn, M. (2011). The effectiveness of risk management: an analysis of project risk planning across countries and industries. *Risk Analysis: An International Journal*, 31(1), 25-37. **[ABDC ranking: A]**.
- Cohen, Y., **Zwikaël, O.** (2010). A new technique for estimating the distribution of a stochastic project makespan. *International Journal of Information Technology Project Management*, 1(3), 14-27.
- Ahn, M., **Zwikaël, O.**, Bednarek, R. (2010). Technological invention to product innovation: A project management approach. *International Journal of Project Management*, 28(6), 559–568. **[ABDC ranking: A*]**.
- **Zwikaël, O.**, Unger-Aviram, E. (2010). HRM in project groups: The effect of project duration on team development effectiveness. *International Journal of Project Management*, 28(5), 413-421. **[ABDC ranking: A*]**.
- **Zwikaël, O.** (2009). The relative importance of the PMBOK® Guide's nine knowledge areas during project planning. *Project Management Journal*, 40(4), 94-103. **[ABDC ranking: B]**.
- **Zwikaël, O.** (2009). Critical planning processes in construction projects. *Construction Innovation*, 9(4), 372-387. **[ABDC ranking: B]**.
- Gonen, A., **Zwikaël, O.** (2009). Increasing security of financial investments: a combined risk management - project management - operations research approach. *Serbian Journal of Management*, 4(1), 29-40.
- Lipke, W., **Zwikaël, O.**, Henderson, K., Anbari, F. (2009). Prediction of project outcome: The application of statistical methods to earned value management and earned schedule performance indexes. *International Journal of Project Management*, 27(4), 400-407. **[ABDC ranking: A*]**.
- **Zwikaël, O.** (2009). The uniqueness of management in New Zealand: The project management case. *Problems & Perspectives in Management*, 7(1), 15-20.
- Cohen, Y., **Zwikaël, O.** (2008). Modelling and scheduling projects using Petri nets. *International Journal of Project Organisation and Management*, 1(2), 221-233.
- **Zwikaël, O.**, Levin, G., Rad, P. (2008). Top management support - the project friendly organization. *Cost Engineering Journal*, 50(9), 22-30 (misspelled Zqikaël).
- **Zwikaël, O.** (2008). Top management involvement in project management - a cross country study of the software industry. *International Journal of Managing Projects in Business*, 1(4), 498-511. **[ABDC ranking: C]**.
- **Zwikaël, O.** (2008). Top management involvement in project management – exclusive support practices for different project scenarios. *International Journal of Managing Projects in Business*, 1(3), 387-403. **[ABDC ranking: C]**.

- Henderson, K., **Zwikaël, O.** (2008). Does Project Performance Stability Exist? A re-examination of CPI and evaluation of SPI(t) stability? *Crosstalk – The Journal of Defense Software Engineering*, 21(4), 7-13; and a reprint in The Measurable News, 2008, Fall issue, 16-27.
- Ben-Yshai, R., **Zwikaël, O.** (2007). Macro-Midro-Micro: the "Triple-M" model for analyzing complex organizations. *Serbian Journal of Management*, 2(2), 121-126.
- **Zwikaël, O.**, Tilchin, O. (2007). Effective customer requirement management using an information supply based model. *Problems & Perspectives in Management*, 5(4), 50-56.
- **Zwikaël, O.**, Globerson, S. (2007). Quality management - a key process in the service industries. *Service Industries Journal*, 27(8), 1007 - 1020. **[ABDC ranking: A]**.
- Frank, M., **Zwikaël, O.**, Boasson, M. (2007). Jobs requiring a capacity for engineering systems thinking (CEST): selection using an interest inventory. *Project Management Journal*, 38(3), 36-44. **[ABDC ranking: B]**.
- **Zwikaël, O.**, Gonen, A. (2007). Project execution game (PEG): training towards managing unexpected events. *Journal of European Industrial Training*, 31(6), 495-512. **[ABDC ranking: C]**.
- **Zwikaël, O.**, Sadeh, A. (2007). Planning effort as an effective risk management tool. *Journal of Operations Management*, 25(4), 755-767. **[FT50; ABDC ranking: A*]**.
- Bar-Yoseph, B., **Zwikaël, O.** (2007). The practical implementation of the gestalt cycle of experience in project management. *The Gestalt Review*, 11(1), 42-51.
- **Zwikaël, O.** (2007). Al Qaeda's operations - project management analysis. *Studies in Conflict and Terrorism*, 30(3), 267-280.
- **Zwikaël, O.**, Globerson, S. (2006). Benchmarking of project planning and success in selected industries. *Benchmarking - an International Journal*, 13(6), 688-700. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Globerson, S. (2006). From critical success factors to critical success processes. *International Journal of Production Research*, 44(17), 3433 – 3449. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Cohen, Y., Sadeh, A. (2006). Non-delay scheduling as a managerial approach for managing projects. *International Journal of Project Management*, 24(4), 330-336. **[ABDC ranking: A*]**.
- **Zwikaël, O.** (2006). A road map towards customer satisfaction. *Innovative Marketing*, 2(1), 37-44.
- **Zwikaël, O.**, Shimizu, K., Globerson, S. (2005). Cultural differences in project management processes: a field study. *International Journal of Project Management*, 23(6), 454-462. **[Third most downloaded paper in the Elsevier's International Journal of Project Management in 4th quarter 2005]. [ABDC ranking: A*]**.

- **Zwikaël, O.**, Bar-Yoseph, B. (2004). Improving the capabilities of project team management using the Gestalt cycle of experience. *Team Performance Management*, 10(7), 137-144. **[ABDC ranking: A]**.
- **Zwikaël, O.**, Globerson, S. (2004). Evaluating the quality of project planning: a model and field results. *International Journal of Production Research*, 42(8), 1545-1556. **[ABDC ranking: A]**.
- Globerson, S., **Zwikaël, O.** (2002). Impact of the project manager on project management planning processes. *Project Management Journal*, 33(3), 58-64. **[ABDC ranking: B]**.
- **Zwikaël, O.**, Globerson, S., Raz, T. (2000). Evaluation of models for forecasting the final cost of a project. *Project Management Journal*, 31(1), 53-57. **[ABDC ranking: B]**.

Books

- Zubac, A., **Zwikaël, O.**, Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. (2026). [*The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*](#). Springer Nature (Edited book). ISBN 978-981-95-3587-3 (Print); 978-981-95-3588-0 (eBook). <https://doi.org/10.1007/978-981-95-3588-0>.
- Zubac, A., Tucker, D., **Zwikaël, O.**, Hughes, K., Kirkpatrick, S. (2022). [*Effective Implementation of Transformation Strategies: How to Navigate the Strategy and Change Interface Successfully*](#). Springer. Palgrave Macmillan (Edited book). ISBN 978-981-19-2335-7 (Print); 978-981-19-2336-4 (eBook).
- **Zwikaël, O.**, Smyrk, J. R. (2019). [*Project Management: A Benefit Realisation Approach*](#). Springer-Verlag, Cham, Switzerland. ISBN: 978-3-030-03173-2 (print book); 978-3-030-03174-9 (eBook). **[Project Management Institute's (PMI) [David I. Cleland Project Management Literature Award](#) (2020)]**.
- Kwak, Y. H., Liu, M., Patanakul, P., **Zwikaël, O.** (2014). [*Challenges and Best Practices of Managing Government Projects and Programs*](#). Newtown Square PA: Project Management Institute, Inc., ISBN: 978-1-62825-065-7.
- **Zwikaël, O.**, Smyrk, J. R. (2011). [*Project Management for the Creation of Organisational Value*](#). Springer-Verlag, London, UK. ISBN 978-1-84996-515-6 (print book); ISBN 978-1-84996-516-3 (eBook).
- Globerson, S., Shtub, A., **Zwikaël, O.** (2009). *Project Management: Planning, Execution and Control*, 2nd Edition, Dyonon, Tel Aviv, Israel (in Hebrew).

Book Chapters

- **Zwikaël, O.**, Merikhi, E., Singh, G., Pathak, R. D., Samau, B., & Ika, L. (2026). Project leadership capabilities. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 87-108.
- Gilchrist, A., **Zwikaël, O.**, Garanovich, I., Weir, T., & Grunton, M. (2026). Enhancing project investment decisions: The role of leadership priorities. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 195-209.
- Ning, Y., **Zwikaël, O.**, & Muskat, B. (2026). Knowledge sharing in inter-organizational project teams. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 291-308.
- Meredith, J., Ika, L., & **Zwikaël, O.** (2026). Effective project governance: The responsibilities of senior management. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 373-382.
- Tucker, D., Zubac, A., & **Zwikaël, O.** (2026). Change at divisionalised, project-based organisations: Achieving transformational success. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 249-282.
- Zubac, A., **Zwikaël, O.**, Tucker, D., More, E., Jiang, Z., & Kirkpatrick, S. (2026). Introduction: The resource strategy and the implementation imperative. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 283-290.
- Zubac, A., **Zwikaël, O.**, Tucker, D. A., More, E., Jiang, Z., & Kirkpatrick, S. (2026). Introduction: Non-market strategies and complex, institutionally diverse environments. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 385-395.
- Zubac, A., **Zwikaël, O.**, Tucker, D. A., More, E., Jiang, Z., & Kirkpatrick, S. (2026). *Introduction: The financial strategy and investing in transformational change*. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 165-172.
- Zubac, A., **Zwikaël, O.**, Tucker, D. A., More, E., Jiang, Z., & Kirkpatrick, S. (2026). *Introduction: The strategy process under uncertainty*. In Zubac, A., Zwikaël, O.,

- Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 47-57.
- Zubac, A., **Zwikaël, O.**, Tucker, D. A., More, E., Jiang, Z., & Kirkpatrick, S. (2026). Introduction: The customer value creation strategy and transformational change. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 213-223.
 - Zubac, A., **Zwikaël, O.**, Tucker, D., More, E., Jiang, Z., & Kirkpatrick, S. (2026). Introduction: Strategy, change and transformational project leadership. In Zubac, A., Zwikaël, O., Tucker, D., More, E., Jiang, Z., Kirkpatrick, S. (2026). *The Palgrave Handbook of Strategy, Change and Transformational Project Leadership*. Springer Nature, p. 1-44.
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Research Grants

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- Platow, M., Hirst, G., Newman, E., Huynh, H. P., **Zwikaël, O.**, Tay, L. Q., Aroni, R., Gilchrist, A. (2024-25). [Information Resilience: How misinformation undermines social cohesion, trust and democracy](#). Awarded by the Office of the Chief Scientist, Department of Industry, Science and Resources, Australian Government (AU\$44,102).
- **Zwikaël, O.**, Hirst, G., Weir, T., Garanovich, I. (2019-22). [Project investment benefit realisation to enhance force effectiveness](#). Awarded by the Defence Science and Technology Group of the Australian Department of Defence (AU\$525,000); Additional co-funding awarded by the ANU (AU\$121,706).
- **Zwikaël, O.**, Merikhi E. (2018-19). Project portfolio selection decision: The roles of threats and opportunities. Paid Participants Research Grant Scheme. Awarded by the College of Business and Economics, ANU, Australia (AU\$2,500).
- **Zwikaël, O.** (2018-19). Development of portfolio benefit management methods for force design. Linkage grant seed funding. Awarded by the College of Business and Economics, ANU, Australia (AU\$15,000).
- **Zwikaël, O.**, Weir, T. (2017-18). Development of portfolio benefit management methods for force design. Awarded by the Defence Science and Technology Group of the Australian Department of Defence. (AU\$29,999).

- **Zwikaël, O.** (2017-18). Customising modern portfolio theory for the project portfolio selection problem. Paid Participants Research Grant Scheme. Awarded by the College of Business and Economics, ANU, Australia (AU\$2,500).
- **Zwikaël, O.** (2016-17). Comprehensive goals as a mechanism to overcome bias in investment decisions under uncertainty. Awarded by the College of Business and Economics, ANU, Australia (AU\$6,607).
- **Zwikaël, O.** (2015-16). Project investment decisions: formulation of non-financial benefits. Awarded by the College of Business and Economics, ANU, Australia (AU\$13,840).
- **Zwikaël, O.** (2014-15). Enhancing project funding decision making in the Australian government: a quantitative study. Awarded by the College of Business and Economics, ANU, Australia (AU\$9,259).
- Pathak, R. D., **Zwikaël, O.**, Singh, G., Prasad, B. C. (2014-16). Improving project management capabilities in the Pacific. Awarded by the University of the South Pacific (FJ\$61,781; AU\$40,000).
- **Zwikaël, O.** (2013-14). Enhancing realised benefits from government projects: towards a theoretical framework of target benefit formulation. Awarded by the College of Business and Economics, ANU, Australia (AU\$10,000).
- Kwak, Y. H., Liu, M., Patanakul, P., **Zwikaël, O.** (2011-13). Project, program, and portfolio management in government: application and performance. Awarded by the Project Management Institute's Sponsored Research Grant, PA, USA (US\$50,000; AU\$53,000).
- **Zwikaël, O.** (2012-13). Enhancing realised benefits from Australian government projects. Awarded by the College of Business and Economics, ANU, Australia (AU\$9,500).
- Pathak, R. D., **Zwikaël, O.**, Ahmed, S., Naidu, S. (2011-13). Improving project management capabilities of projects in the Pacific: A Case Study of the Fiji Islands. Awarded by the University of the South Pacific (FJ\$40,925; AU\$25,000).
- **Zwikaël, O.** (2011-12). Project management in the Australian government – a quantitative study. Awarded by the College of Business and Economics, ANU, Australia (AU\$10,000).
- **Zwikaël, O.**, Smyrk, J. (2010-11). Project management in the Australian government. Awarded by the College of Business and Economics, ANU, Australia (AU\$8,000).
- **Zwikaël, O.** (2011). Quality Research Publications Scheme. Awarded by the College of Business and Economics, ANU, Australia (AU\$3,000).
- **Zwikaël, O.**, Shtub, A. (2009-10). Creating and maintaining approaches to learning and teaching in project management. Awarded by the ANU Vice-Chancellor's Teaching Enhancement Grants, ANU, Australia (AU\$10,000).

- **Zwikael, O.**, Smyrk, J. (2009-10). Towards a project management theory. Awarded by the College of Business and Economics, ANU, Australia (AU\$10,000).
- **Zwikael, O.** (2006-7). Improving project management capabilities in New Zealand. Awarded by the International Science and Technology (ISAT) Linkages Fund, Royal Society of New Zealand (NZ\$4,500; AU\$5,000).
- **Zwikael, O.** (2006-7). Project management maturity in New Zealand – a multicultural benchmarking. Awarded by the Victoria University of Wellington, New Zealand (NZ\$2,500; AU\$3,000).

Journal Editorial Roles

- Associate Editor, [*International Journal of Project Management*](#) (since 2016). [**ABDC ranking: A***].
- Editorial Review Board member, [*IEEE Transactions on Engineering Management*](#) (since 2016). [**ABDC ranking: A**].
- Senior Editor, [*Pacific Asia Journal of the Association for Information Systems*](#) (since 2018). [ABDC ranking: B].
- Editorial Advisory Board member, [*International Journal of Managing Projects in Business*](#) (since 2026). [ABDC ranking: C].
- Editorial Board member, [*International Journal of Project Organisation and Management*](#) (since 2007). [ABDC ranking: C].
- Editorial Board member, [*Serbian Journal of Management*](#) (since 2007).
- Editorial Board member, [*International Journal of Project Management*](#) (2012-2016). [**ABDC ranking: A***].

Journal Special Issue Guest Editor

- Special issue on “Recapturing the project business case” in the *International Journal of Project Management* (2027). [**ABDC ranking: A***]. [Call-for-papers](#) published in 2026.
- Special issue on “Project cognition as the foundation of project behaviour” in the *International Journal of Project Management* (2027). [**ABDC ranking: A***]. Call-for-papers published IJPM, 43(2), 102691.
- Special issue on “Project benefits management” in the *International Journal of Project Management* (2023). [**ABDC ranking: A***]. Editorial published in IJPM, 41(8), 102538.
- Special issue on “Project success” in the *International Journal of Project Management* (2022). [**ABDC ranking: A***]. Call-for-papers published in IJPM, 39(2), 213–215. Editorial published in IJPM, 40(7), 831-834.

- Special issue on “The strategy and change interface: How are ‘enabling’ processes and cognitions related and used?” in *Management Decision*. (2021). [ABDC ranking: B].
- Special Issue on “Project benefit management” in the *International Journal of Project Management*, 34(4) (2016). [ABDC ranking: A*].

Conference Keynote Speaker

- **Zwikaël, O.** (2024). Sustainable long-term decision making. *SIBR Conference on Interdisciplinary Business & Economics Research*, Osaka, Japan.
- **Zwikaël, O.** (2023). Making an impact on organizations and society. *SIBR Conference on Interdisciplinary Business & Economics Research*, Osaka, Japan (online).
- **Zwikaël, O.** (2023). Making a difference to organizations and society. *SIBR Conference on Interdisciplinary Business & Economics Research*, Bangkok, Thailand.
- **Zwikaël, O.** (2021). Strategy implementation through projects. *SIBR Conference on Interdisciplinary Business & Economics Research*, Seoul, South Korea (online).
- **Zwikaël, O.** (2020). Project portfolio selection. *SIBR Conference on Interdisciplinary Business & Economics Research*, Sydney, Australia.
- **Zwikaël, O.** (2019). Strategic project selection: The Australian Defence Case. *SIBR Conference on Interdisciplinary Business & Economics Research*, Seoul, South Korea.
- **Zwikaël, O.** (2019). Prioritization and benefit management. *The Tsinghua University – Australian National University Management Forum*, Beijing, China.
- **Zwikaël, O.** (2018). Enhancing organizational performance through strategic project selection. *SIBR Conference on Interdisciplinary Business & Economics Research*, Bangkok, Thailand.
- **Zwikaël, O.** (2015). Project management for the creation of organizational value. *The 2nd International Conference on Industrial Engineering, Management Science and Applications (ICIMSA)*, Tokyo, Japan.
- **Zwikaël, O.** (2010). Project management for the creation of organizational value. *The 17th IEEE International Conference on Industrial Engineering and Engineering Management*, Xiamen, China.
- **Zwikaël, O.** (2004). The comparison of project management capabilities among countries. *The 6th International Research and Practical Conference*, Riga, Latvia.
- **Zwikaël, O.** (2000). Project control. *PMI Chapter Meeting*, Tel Aviv, Israel.

Conference Organising Committee

- *Strategic Management conference*, University of Beogradu, Kladovo, Serbia (2010).
- *Annual International Conference on Infocomm Technologies in Competitive Strategies* (ICT 2010), Singapore (2010).
- *Asia Pacific Research Conference on Project Management* (APRPM2010), Melbourne, Australia (2010).
- *The 17th International Conference on Industrial Engineering and Engineering Management*, Xiamen, China (2010).
- *Management, Marketing and International Business Honours conference*, The Australian National University, Australia (2009).
- *Asia Pacific Expert Seminar* (APES2009), Sydney, Australia (2009).
- *PMI New Zealand 11th Annual conference*, Wellington, New Zealand (2007).
- *The 1st ICEC & IPMA Global Congress on Project Management & 5th World Congress on Cost Engineering, Project Management and Quantity Surveying*, Ljubljana, Slovenia (2006).
- *ANZAM Operations Management Conference*, Wellington, New Zealand (2006).

Conference Track Chair

- Caucus chair. The strategy and change interface: Workers interacting and applying different discretionary schemas. *Academy of Management Annual Meeting*, Boston, MA (2023).
- Caucus chair. The strategy and change interface: Cross-disciplinary implications of unique institutional contexts. *Academy of Management Annual Meeting*, Seattle, WA (2022).
- Project Management track. *European Operations Management Association (EurOMA) conference*, Berlin (2022).
- Production, Competition & Strategy track. *SIBR Conference on Interdisciplinary Business & Economics Research*, Bangkok, Thailand (2018).
- Management & organizational performance track. *SIBR Conference on Interdisciplinary Business & Economics Research*, Bangkok, Thailand (2011).
- *Asia Pacific Research Conference on Project Management* (APRPM2010), Melbourne, Australia (2010).
- *IEEE International Conference on Industrial Engineering and Engineering Management* (IEEM), Hong Kong (2009).
- *Australia New Zealand Academy of Management (ANZAM) conference*, Melbourne, Australia (2009).

- Sustainable portfolio management track, *the 6th Annual Project Management Australia (PMOZ) conference*, Canberra, Australia (2009).
- Project management track, *ICOSCM2009 - The 3rd International Conference on Operations and Supply Chain Management*, Wuhan, China (2009).
- Project management cases track, *Australia New Zealand Academy of Management (ANZAM) operations management symposium*, Wellington, New Zealand (2006).
- Research in project management track, *the 9th Conference of the PMI Israeli Chapter*, Tel Aviv, Israel (2005).
- Project management tools track, *the 5th conference of the Israeli PMI chapter*, Tel Aviv, Israel (2001).

Conference Workshop, Symposium and Panels

- Zubac, A., **Zwikaël, O.** (2026). Symposium: Strategy, change and project leadership: New discourses and multidisciplinary research foundations. *Academy of Management Annual Meeting*, Philadelphia, PA, US.
- Unterhitzenger, C., **Zwikaël, O.** (2026). Symposium: Effective Project Sponsorship. *European Academy of Management (EURAM) conference*, Kristiansand, Norway.
- **Zwikaël, O.**, Hastings, B., Morris, K., Scales, J., Taborda, L. (2025). Panellist, Responsibility for project failures - Beyond the “blame game” between sponsors and managers – how can we ensure success. *PMDOK2025 Project Management Research Summit*, University of Sydney, Sydney, Australia.
- **Zwikaël, O.**, Hetemi, E., Lillesköld, J., Svejvig, P. (2024). Chair and panellist, Project benefits management for making a sustainable impact. *International Research Network on Organizing by Projects (IRNOP) conference*, Stockholm, Sweden.
- Zubac, A., **Zwikaël, O.** (2023). Panellist, Symposium on Transforming the Organization: The Implications of Workers Applying Different Discretionary Schemas. *Academy of Management Annual Meeting*, Boston, MA.
- Scheepers, C., Swartz, E., Jimenez, D., **Zwikaël, O.** (2022). Religion and women entrepreneurship interaction COVID-19 sub-Saharan Africa, Latin America and South Pacific. *Academy of Management Annual Meeting*, Seattle, WA.
- Zubac, A., **Zwikaël, O.** (2022). The strategy and change interface. *Academy of Management Annual Meeting*, Seattle, WA.
- Scheepers, C., Swartz, E., Jimenez, D., **Zwikaël, O.** (2021). Contextual embedded influence of religion on women entrepreneurial leadership in sub-Saharan Africa, Latin America and South Pacific regions. *Academy of Management Annual Meeting*. Remote conference.

- Zubac, A., **Zwikaël, O.**, Hughes, K. (2021). Caucus meetings on “The strategy and change interface”. *Academy of Management Annual Meeting*. Remote conference.
- Klein, G., **Zwikaël, O.** (2021). [Project Management Academic Micro-Conference](#). Remote conference.
- Scheepers, C., Swartz, E., Jimenez, D., **Zwikaël, O.** (2020). Entrepreneurs in Africa and other Postcolonial regions. *Academy of Management Annual Meeting*. Remote conference.
- **Zwikaël, O.**, Zubac, A., Hughes, K. (2020). *Multidisciplinary Insights into the Strategy and Change Interface*. ANU remote symposium.
- Zubac, A., **Zwikaël, O.**, Hughes, K. (2019). Caucus meetings on the strategy and change interface. *Academy of Management Annual Meeting*, Boston, MA.
- Zubac, A., **Zwikaël, O.**, Hughes, K. (2018). Caucus meetings on the strategy and change interface. *Academy of Management Annual Meeting*, Chicago, IL.
- **Zwikaël, O.** (2011). Project management for the creation of organisational value. *The 8th Annual Project Management Australia (PMOZ) conference*, Sydney, Australia.
- **Zwikaël, O.** (2007). Improving project planning with executive involvement. *PMI New Zealand 11th Annual conference*, Wellington, New Zealand.
- **Zwikaël, O.** (2007). Top management support. *PMI New Zealand 11th Annual conference*. Wellington, New Zealand.

Honorary Visiting Professor Positions

- Swinburne University of Technology, Melbourne, Australia (since 2017).
- The University of the South Pacific, Suva, Fiji (since 2016).

Research Student Supervision Completions

- Honours supervisor - Amelia O'Meagher, ANU (completed 2025). Thesis entitled: “The positive influence of cognitive bias during the front-end of government projects”.
- External PhD supervisor – Dr Assel Kozhakhmetova, Al-Farabi Kazakh National University, Almaty, Kazakhstan (completed 2020). Thesis entitled: “Evaluating high-tech project success in the Republic of Kazakhstan based on international project management standards”.
- Master Supervisor - Aulia Putri, ANU (completed 2020). Thesis entitled: “Setting unrealistic project goals”.
- Chair MPhil supervisor - Elham Merikhi, ANU (completed 2018). Thesis entitled: “Benefit-oriented modelling for project appraisal, selection, monitoring, and performance judgement”. <https://openresearch-repository.anu.edu.au/handle/1885/160752>

- Chair PhD supervisor – Dr Marco Feris, ANU (completed 2015). Thesis entitled: “Enhancing the quality of planning of software development projects”.
<https://openresearch-repository.anu.edu.au/handle/1885/95484>. Appointed as a lecturer at Cranfield University (UK) in 2016 and University of Wollongong (Australia) in 2018.
- Co-supervisor PhD dissertation - Dr David Evered, ANU (completed 2013). Thesis entitled: “PhD supervision and project management”.
- Supervisor, Master thesis - Xiaofang (Fongfong) Ma, Victoria University of Wellington (completed 2008). Thesis entitled: "examining the effect of individual polychronicity and supervisor management style on creative self-efficacy”.

Thesis External Examiner

- Saeed, M. A. (2023). PhD. Benefits management and its applicability in practice. Faculty of Engineering and Information Technology, University of Sydney, Australia.
- Dziruni, M. (2023). PhD. Optimising strategic outcomes - Developing a project benefits realisation framework. Graduate School of Business Leadership, University of South Africa, South Africa.
- Neville Marshall (2020). MPhil. An Exploration of Intra-Organisational Project Benefit Knowledge Transfer Barriers. Queensland University of Technology, Australia.
- Miller, G. (2018). PhD. Decision support project success and organisational performance. Skema Business School, Lille, France.
- Ahimbisibwe, A. (2014). PhD. Critical success factors for outsourced software development projects from a vendor's perspective: a structural equation modelling analysis of traditional plan-based and agile methodologies. Victoria University of Wellington, New Zealand.
- Milkovits, M. (2011). Honours. The Impact of Work-Family Conflict on Late-Career Workers' Intentions to Continue in Paid Employment: A Test of Social Cognitive Career Theory, The Australian National University, Australia.
- Johnstone, D. (2009). PhD. IT project governance and stakeholder conflict resolution: a systems perspective. Victoria University of Wellington, New Zealand.
- Sarma, T. R. (2008). PhD. Formulation of an optimised algorithm for resource scheduling and allocation of infrastructure projects. Tezpur University, India.

University Research Seminar Guest Speaker

- The Bartlett School of Sustainable Construction, University College London, London, UK (2025).
- Department of Civil and Environmental Engineering, Norwegian University of Science and Technology, Oslo, Norway (2024).
- Faculty of Business and Entrepreneurship, National University of Samoa, Apia, Samoa (2024).
- School of Business and Law, Edith Cowan University, Perth, WA, Australia (2023).
- School of Management, University of Bath, Bath, UK (2023).
- College of Business Hospitality & Tourism Studies, Fiji National University, Fiji (2022).
- Higher School of Economics and Business, Al-Farabi Kazakh National University, The Republic of Kazakhstan (2018).
- Faculty of Business and Law, Swinburne University of Technology, Melbourne, Australia (2018).
- School of Property, Construction and Project Management, RMIT University, Melbourne, Australia (2017).
- School of Design and Environment, National University of Singapore (2015).
- Faculty of Business and Economics, University of Melbourne, Australia (2015).
- School of Business, George Washington University, Washington DC, US (2013).
- Faculty of Business and Economics, University of the South Pacific, Suva, Fiji (2013).
- School of Management, Marketing and International Business, ANU, Canberra, Australia (2010).
- William Davidson Faculty of Industrial Engineering and Management, Technion - Israel Institute of Technology, Haifa, Israel (2010).
- Victoria Management School, VUW, Wellington, New Zealand (2006).

University Service

- Member, ANU Centres and Institutes Working Group (2025).
- Member, Steering Committee, ANU Defence Institute (since 2024).
- Member, Advisory Board, ANU Pacific Institute (since 2019).
- CBE representative, ANU Defence Reference Group (2023-2024).
- Indigenous Professional Staff Grants Program (IPSGP). \$50,000 funded by the ANU for an Indigenous program in the Research School of Management (2020-2022).
- A member at the ANU College of Business and Economics Local Promotion Committee (multiple times since 2009).

- Project management workshop for ANU managers, as part of the “manager essential” program (2013).
- Project management workshop for ANU project management special interest group (2011).
- ANU ERA Panel member: Field of Research 15 – commerce and management (2010).
- Chair, liaison committee for RSM headship (May-June 2010).
- Promoter and champion of program development, Master of Project Management (approved by the ANU in 2010).
- Program convenor, Master of Project Management, ANU (2011-2019).
- Member, Human Ethic Committee, Faculty of Commerce and Administration, VUW (2007-8).
- PhD scholarship committee member, Faculty of Commerce and Administration, VUW (2007).

Teaching Experience

- Postgraduate courses (MBA, Master of Project Management, Master of Management, Master of Business) in the following areas:
 - Project management
 - Operations management
- Teaching experience in the following universities:
 - Research School of Management, The Australian National University, Canberra, Australia.
 - School of Continuing Education, Tsinghua University, Beijing, China.
 - Graduate School of Management, The University of the South Pacific, Suva, Fiji.
 - Victoria Management School, Victoria University of Wellington (VUW), Wellington, New Zealand.
 - MBA Program, University of Canterbury, Christchurch, New Zealand.
 - Hamburger Business School, Netanya Academic College, Israel.
 - School of Management, Ben-Gurion University, Israel.
 - Department of Industrial Engineering, Ariel University, Israel.
 - Department of Management of Technology, Holon Institute of Technology, Israel.
 - Leon Recanati Graduate School of Business Administration, Tel Aviv University, Israel.

Impact on Policy and Industry

- Zwikael, O. (2024). Workshop for the Government of Samoa on “[Making an impact through resilient projects and programs](#)”, Apia, Samoa.
- Zwikael, O. (2024). Invited speaker by the Norwegian government, the *Concept Symposium on Project Governance*, Oslo, Norway.
- Zwikael, O. (2023). Enhancing project management capabilities in the South Pacific. [A one-day workshop](#) at the ANU College of Business and Economics, Canberra, Australia, organised together with the [ANU Pacific Institute](#).
- Zwikael, O. (2023). [Making a national impact through projects and programs: Benefits management](#). A workshop for the Australian Public Service (APS), ANU, Canberra, Australia.
- A project control model published in the International Journal of Project Management paper (2009) was implemented by [NASA](#) (2022).
- Co-author of accounting material required for the Certified Practising Accountant (CPA) accreditation. Clarke, B., Collier, P., Munir, R., Oliver, G., Robinson, P., Steenkamp, N., & Zwikael, O. (2020). *Strategic management accounting: CPA Program*. (3rd ed.) CPA Australia.
- Executive Board member, ANZAM Project Organising SIG Executive Board (2017-19).
- Force Design Conference (2017). “Benefit realisation for defence capability investment projects – delivering force design projects that make a difference”, with Force Design Research Group (DSTG), ADFA, UNSW, Canberra, Australia.
- APS Portfolio, Program & Project Management Community of Practice (2017). “The role of the public sector in project benefit management”, Canberra, Australia.
- Public Sector PMO Leadership Summit (2017). “Benefit management: delivering projects that make a difference”, Canberra, Australia.
- Australian Institute of Project Management, ACT chapter monthly meeting (2017). “Successful Projects: PMAA 2016”, Canberra, Australia.
- Associate member, the ANU Centre for European Studies (since 2015).
- Department of Finance and Deregulation (2015). APS Project, Program & Portfolio Management Community of Practice – “Benefit management in government projects and programs”, Canberra, Australia.
- The Fijian Island government & the University of the South Pacific (2011). “Project management for the creation of organisational value”, Suva, Fiji.
- AIPM’s researcher forum guest speaker. (2009). “Research in project management”, Sydney, Australia.
- Elected Vice president, PMI Canberra chapter’s Executive Board (2009-11).

- National Academies of Sciences, Engineering, and Medicine. (2009). Referenced Zwikael et al. (2005) in [Guidance for Transportation Project Management](#). Washington, DC: The National Academies Press.
- Member of award selection panel, Project of the year award, PMI New Zealand chapter (2008).
- Research Director, PMI New Zealand chapter's Executive Board (2007-8).
- PMI chapter meeting guest speaker. (2007). "The relative importance of PMBOK's nine knowledge areas", Wellington, New Zealand.
- Associate member, the Centre for Applied Cross-Cultural Research (CACR), Victoria University of Wellington, New Zealand (since 2006).
- Board member, Human resource management in high tech organisations, Holon Institute of Technology, Israel (2004-5).
- Vice President (research), PMI Israel Executive Board (2003-5).

Security Clearance

- Australian Government Negative Vetting Level 1 security clearance with effect from 11-Nov-2020 (CS ID: 809527).

Media Articles and Interviews

- [Project benefits realization: A practical guide for project managers](#). *IPMA Project Perspectives* (2025).
- How can senior executives ensure project strategic objectives are realised? *Connect* (International Centre for Complex Project Management ICCPM's magazine), 25, p. 26-27 (2017).
- The project owner: missing in action?, *Project* (The UK Association for Project Management's magazine), Summer, p. 56-58 (2017).
- What makes a project a success? by Deborah Singerman. An interview on project benefit management published in *Project Manager* (the Australian Institute of Project Management's magazine, January-March, p. 34-35 (2017).
- Strengthen benefits awareness in the C-suite: Benefit realization management – an interview on my benefit management research, by The Economist Intelligence Unit (EIU), a part of the *PMI® 2016 Thought Leadership Series* (2016).
- The secret of (defining) success - an interview on my BJM paper (*ABDC ranking: A*) in the *PMNetwork* (PMI's magazine), Volume 26, Number 8, p. 20-22 (2012).
- A new test of project success. *The Project Manager* (AIPM's magazine), p. 12-13, June-July (2012).

- Cultural differences in project management, *PMI Israel Chapter Newsletter* (2007) (in Hebrew).
- Plan what you preach - an interview on my IJPR paper (*ABDC ranking: A*) in *PMNetwork* (PMI's magazine), Volume 19, Number 8, p. 52-56 (2005). An interview following the recognition of "best congress paper" presented at the PMI Asia Pacific conference.
- Quality of project plan assessment, *Management Magazine*, June-July, p. 28-30 (2002) (in Hebrew).
- Dovrat, Z. (2002). It is all about organizational support, *Globes-financial news daily newspaper*, 8/10/2002, p. 18: an article describes my PhD research (in Hebrew).
- Zwikael, O. (1998). Improving your forecasting capability for project cost, *News in management*, Tel Aviv University, p. 8-9 (in Hebrew).

Selected Media Stories

- IPMA Research Award – Voices from Oxford on [YouTube](#)
- Project Management Institute's (PMI) [David I. Cleland Project Management Literature Award](#) (2020)
- NASA's [Earned Schedule project](#) - [CBE research blasts off](#); [Interview with Keith Heitzman \(NASA\)](#)
- Project Management [book review](#)
- ANU Interview on [YouTube](#)